AF INCIDENT COMMANDERS COURSE

Security Forces Incident Response

Integrity - Service - Excellence

Overview

- **SF Capabilities**

- **Incident Response Progressi**

- **SF Incident Responses**
  - **What IC can expect from SF**
  - **Roles and Responsibilitie**
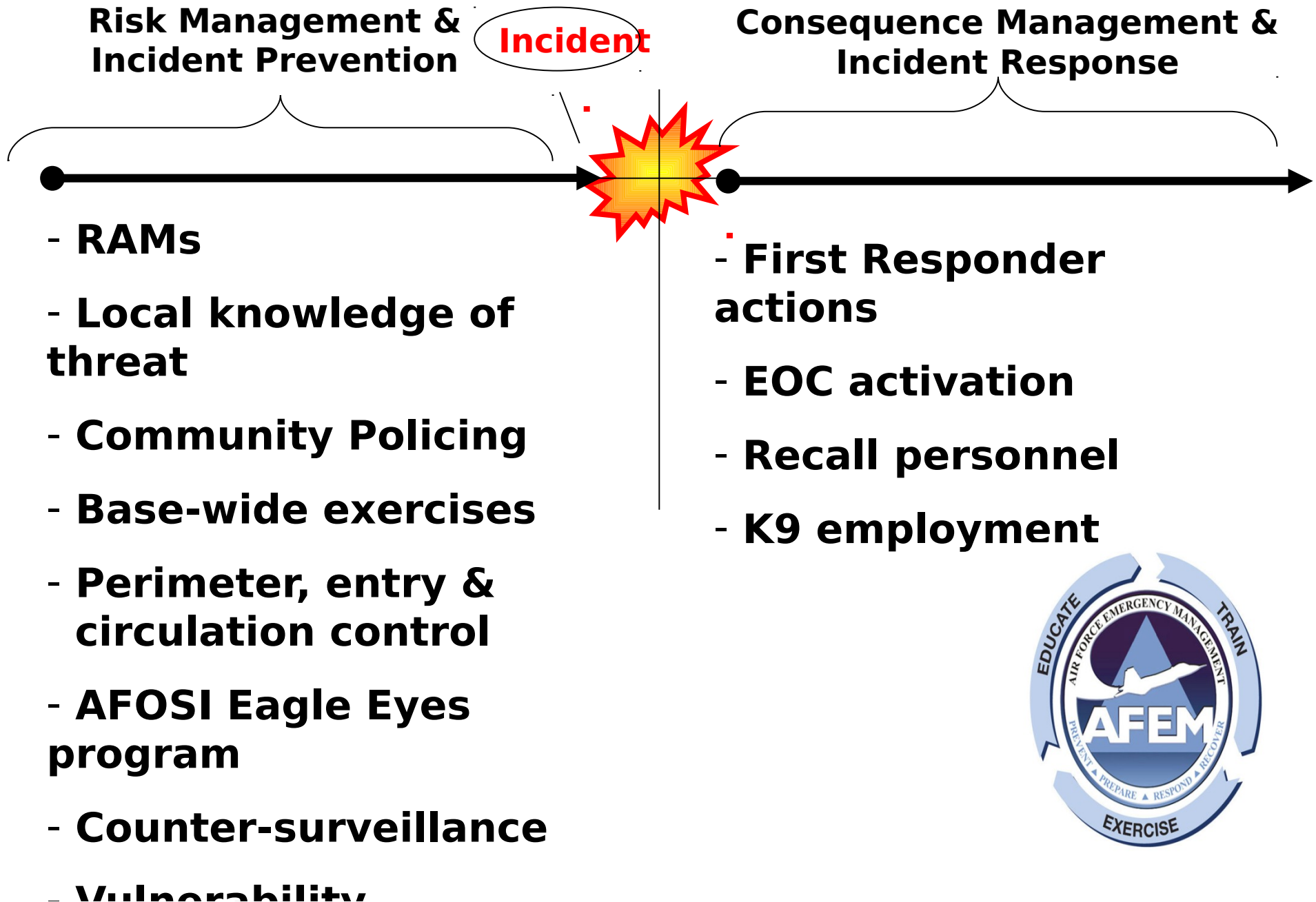
- **Lessons Learned**

SF Capabilities

- **Detect**

- **Assess**

- **Warn**

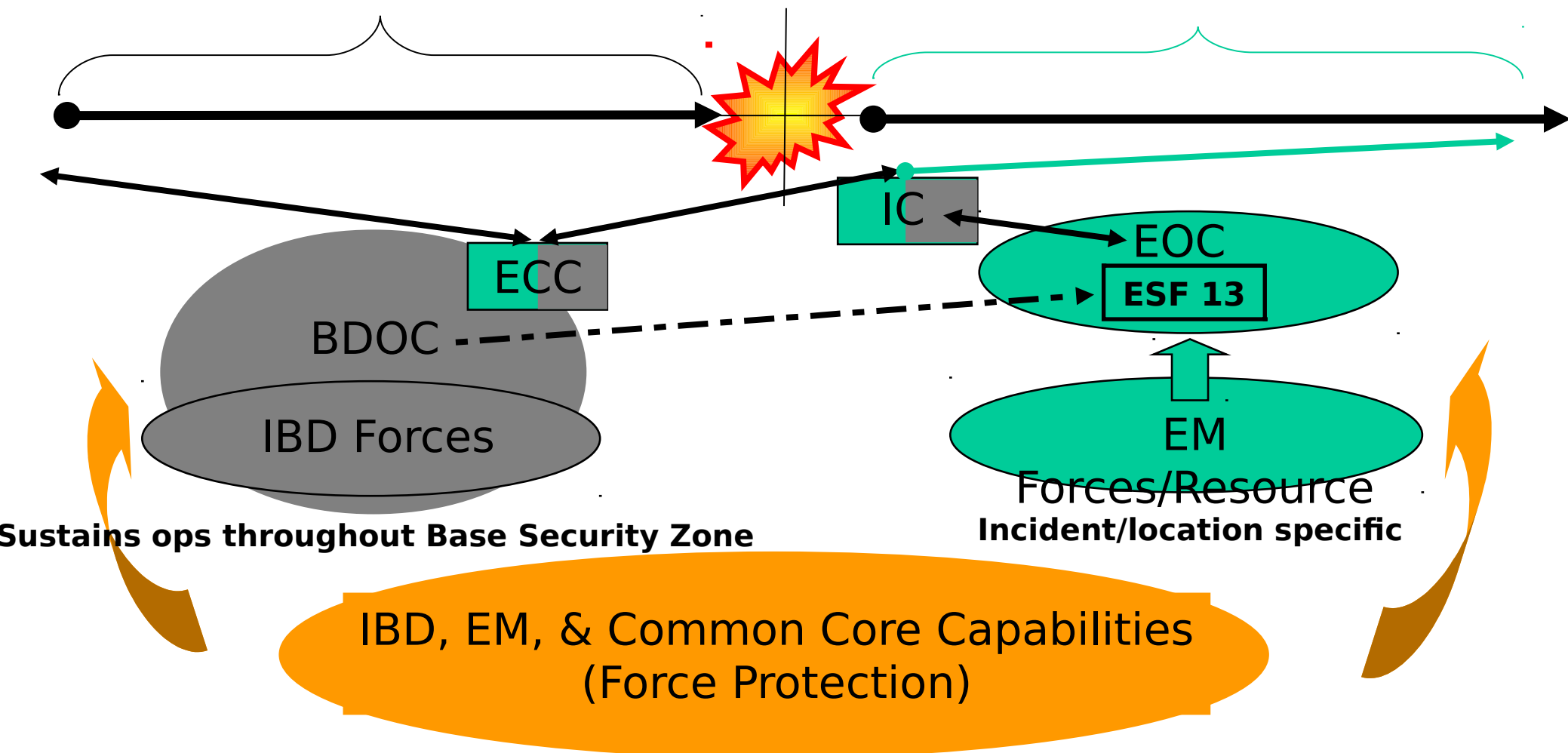- **Defend**

- **Recover**

Risk & Consequence Manageme

Risk Management & Incident Prevention

Incident

Consequence Management & Incident Response

- **RAMs**

- **Local knowledge of threat**

- **Community Policing**

- **Base-wide exercises**

- **Perimeter, entry & circulation control**

- **AFOSI Eagle Eyes program**

- **Counter-surveillance**

- **Vulnerability**

- **First Responder actions**

- **EOC activation**

- **Recall personnel**

- **K9 employment**

Risk & Consequence Management
AFIMS Interface

**Risk Management &
Incident Prevention**

**Consequence Management &
Incident Response**

IC

ECC

EOC

ESF 13

BDOC

IBD Forces

EM
Forces/Resource

Sustains ops throughout Base Security Zone

Incident/location specific

IBD, EM, & Common Core Capabilities
(Force Protection)

SF Incident Lead

- **Bomb Threats / Suspicious Devices**

- **Domestic Violence**

- **Barricaded Suspect / Hostages**

- **Active Shooter**

- **Hijackings, Kidnappings**

- **Fatality Scenes**

- **SF Role/Capabilities**
  - Plot/establish initial cordon and Entry Control Point (ECP)
  - Evacuate area; interview witnesses
  - MWD used to find device
    - <u>NO</u> MWD sweep to confirm suspicious d[evice]

- **EOC/Inter-agency Support**
  - Once device found, EOD renders safe
  - Anyone can assist with cordon, traffic and crowd control
    - Patrols may take immediate action and military members
  - Mass notification is key
  - Observations by evacuees provide vita[l]

- **Reminders**
  - Evaluate each situation on its own mer[its]
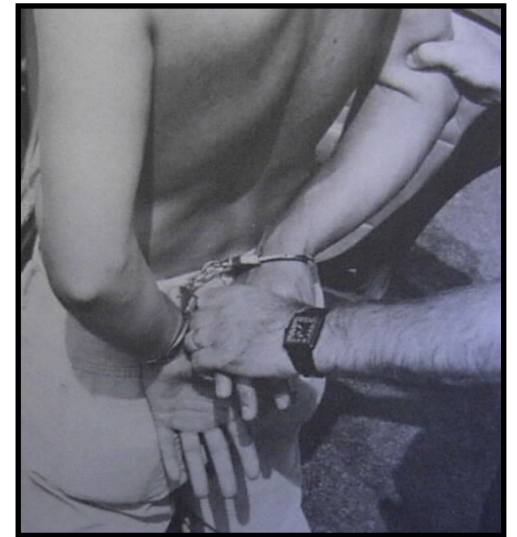 - Patience until situation is resolved

Domestic Violence

- ## SF Role/Capabilities

  - ### High risk to SF

  - ### Intervene immediately to prevent inj[ury] separate subjects

  - ### Thorough reporting, investigation; record evidence

  - ### Begin notification process

- ## Expeditious response needed by:

  - ### CC, First Sergeant

  - ### Medical, counseling personnel

  - ### Child care services may be needed

Can quickly escalate into barricaded or hostage situation

- **SF Role/Capabilities**
  - **Plot & establish an ECP**
  - **Establish cordon**
  - **Requires Hostage Negotiator and/or E**
- **EOC/Inter-agency Support**
  - **Situation may last a long time and require:**
    - **Shelter, heat, lighting**
    - **Food, water, latrines, etc.**
  - **Public Affairs involvement**
- **Reminders**
  - **Extremely volatile--be patien ready for immediate int**
  - **Let the negotiator do the negotiating**

Beslan, 1 Sep 04

Hundreds of hostages packed into the school gym with wired explosives attached to the basketball hoop

Active Shooter Profile

- **There is *no profile***
  - **Shooters range in age from teens to 60's**
  - **Shooters are all races / ethnicities**
  - **Shooters are both male and female**

- **Not a new phenomenon in the Air Force**

- **Many commit suicide or die in shoot-outs with police, *but not all***

- **Some exhibit warning signs, *but not all***
  - ***Threats***
  - ***Significant emotional event***
  - ***Suicide Potential/Mental Illness***

- **Some have motives, *but not all***
  - **Some just "snap"**
  - **Lost employment**
  - **Disgruntled/does not feel accepted**
  - **Marital problems**

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Active Shooter

- **Can happen on Military Installations**
  - **Fairchild AFB, WA - June 1994**
    - **Amn went on a shooting rampage at base hospital**
    - **Killed 5 people and wounded 23 others**
    - **Was shot and killed by responding SF SrA**

  - **Andrews AFB, MD – June 1996**
    - **Husband separated from spouse (Navy Petty Officer) and two children**
    - **Undergoing psych counseling**
    - **Snuck onto base and killed wife, then committed suicide**

Active Shooter

- **SF Role/Capabilities**
  - **Neutralize threat as quickly as possible**
  - **Contain scene**
  - **Enter facility with back-up**
  - **Establish cordon, crowd control, ECP**
- **EOC/Inter-agency Support**
  - **Mass notification**
  - **Accountability is difficult but key**
  - **PA involvement**
- **Reminders**
  - **Can occur anywhere – schools; hospitals; work centers; etc.**
  - **Practice, evaluate shelter-in-place & evac procedures**
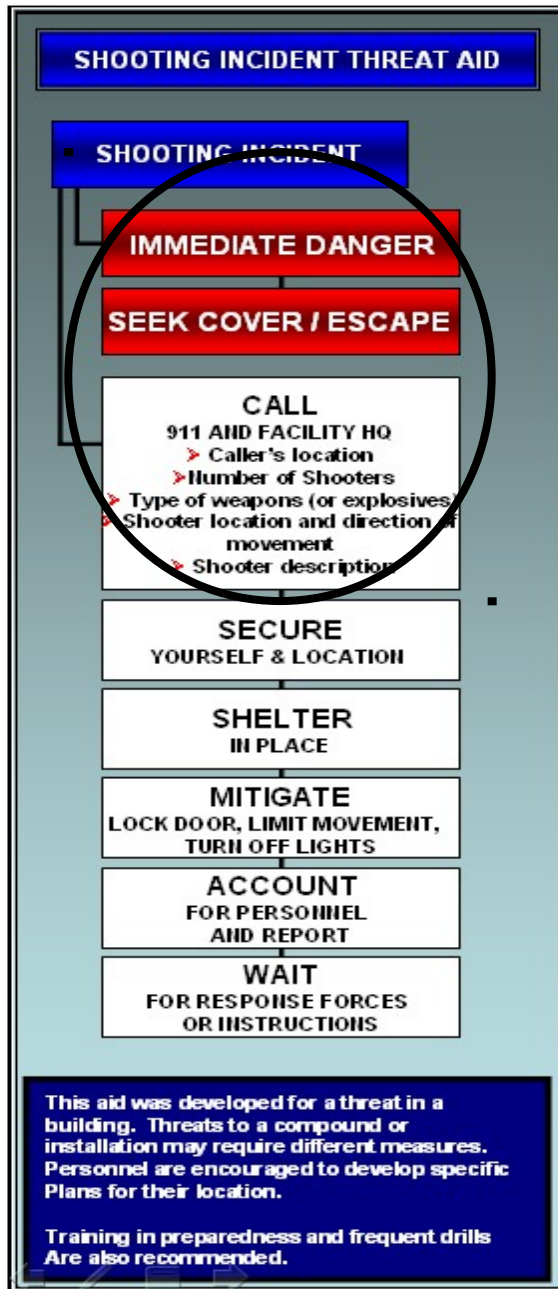 - **Additional hazards such as Improvised Explosive Devices**

VA Tech, 16 Apr 07

Situation may end quickly before additional forces arrive
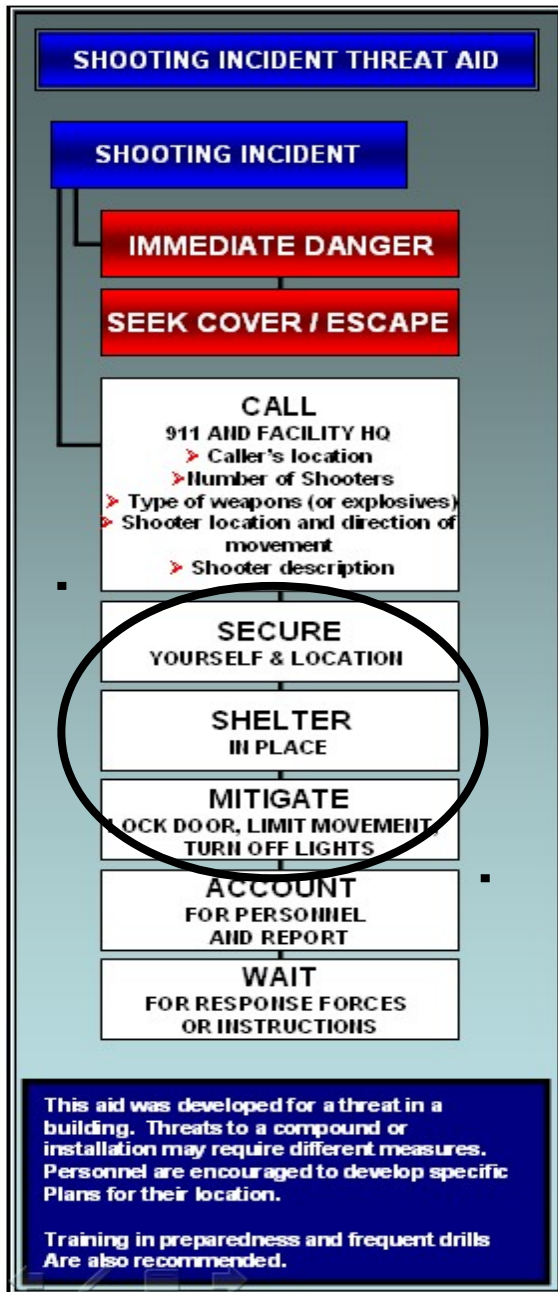
Shooting Incident Threat Aid

SHOOTING INCIDENT THREAT AID

- SHOOTING INCIDENT
- IMMEDIATE DANGER
- SEEK COVER / ESCAPE
- CALL
  911 AND FACILITY HQ
  - Caller's location
  - Number of Shooters
  - Type of weapons (or explosives)
  - Shooter location and direction of movement
  - Shooter description
- SECURE
  YOURSELF & LOCATION
- SHELTER
  IN PLACE
- MITIGATE
  LOCK DOOR, LIMIT MOVEMENT, TURN OFF LIGHTS
- ACCOUNT
  FOR PERSONNEL AND REPORT
- WAIT
  FOR RESPONSE FORCES OR INSTRUCTIONS

This aid was developed for a threat in a building. Threats to a compound or installation may require different measures. Personnel are encouraged to develop specific Plans for their location.

Training in preparedness and frequent drills Are also recommended.

- **If in <u>immediate danger</u> seek cover or escape from scene**

- **If not in immediate danger, call 911**
    - **Give location**
    - **Number of shooters**
    - **Type of weapon(s)**
    - **Shooter's location**
    - **Direction of movement**
    - **Description**

- **Law enforcement officials need accurate and <u>timely</u> information to respond effectively and neutralize threat**

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YOURSELF & LOCATION

SHELTER
IN PLACE

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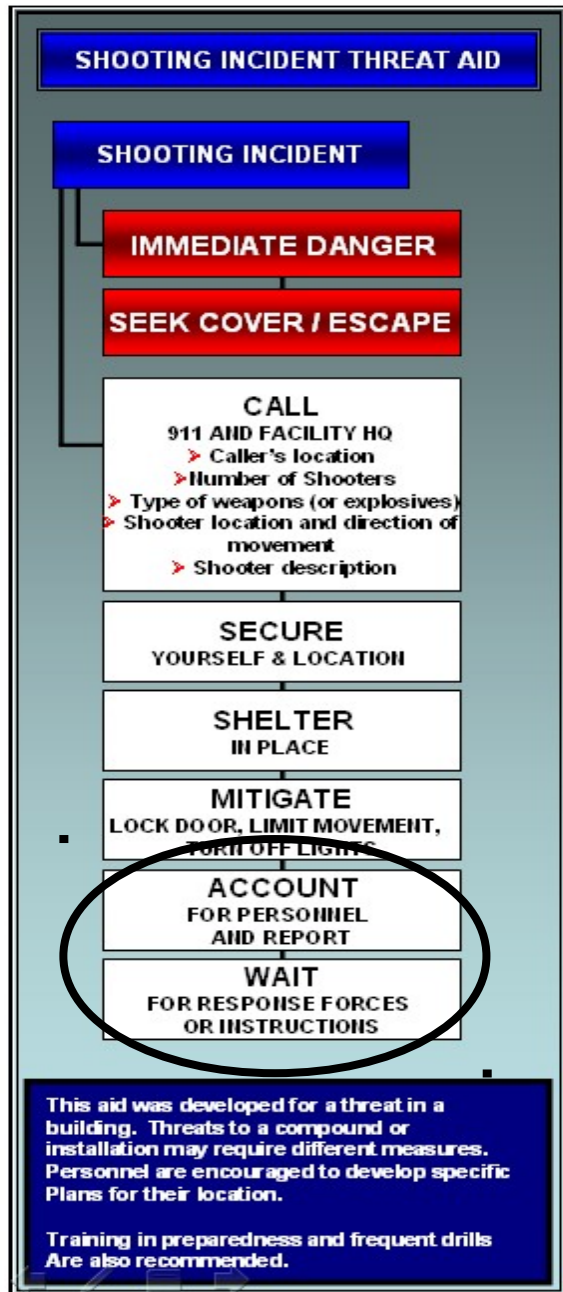Training in preparedness and frequent drills Are also recommended.

- **Understand your situation**
  - **Assess the situation and the location**
  - **Look for ingress / egress routes**

- **Shelter in place**

- **Mitigate the situation**
  - **Lock doors/windows**
  - **Barricade access to area**
  - **Make your location seem unoccupied**

- **Cooperate with response**

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- **When Accounting for personnel**

  - **Know who's present and report your location's status**

- **Stay put until proper authorities instruct you to move**

  - **Persons moving about make apprehension / identification difficult**

  - **Cooperate with response forces**

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- **SF Role**
  - **Block and contain the aircraft**
  - **Plot / establish cordon and ECP**
  - **Recall Emergency Services Team (EST) if available**
- **EOC/Inter-agency Support**
  - **FBI--lead agency**
  - **Situation may require:**
    - **Food, water**
    - **Shelter, electricity, heat, etc.**
  - **PA involvement**
  - **Support for blocking taxiway**

Fatality Scenes

- **SF Role**
  - **Render scene safe**
  - **Self-Aid and Buddy Care**
  - **Secure crime scene, preserve evidence**
  - **Identify witnesses**
  - **Crowd control, cognizant of suspicious behavior**
- **EOC/Inter-agency Support**
  - **Critical Incident Stress Management (CISM) team**
 - **PA involvement**

If you're not a first responder—stay out

Lessons Learned

- **Common Threads**

  - **New threats require new training emphasis**

  - **Most likely events...troops respond as trained**

  - **Ensure first-responders are well-equipped for crisis intervention**

  - **Closer relations with civil authorities**

  - **Ensure MOU/MOA for specialized teams and response is in place (EST/EOD/CBRN/K9)**

    - **Train and exercise with local, state and federal agencies**
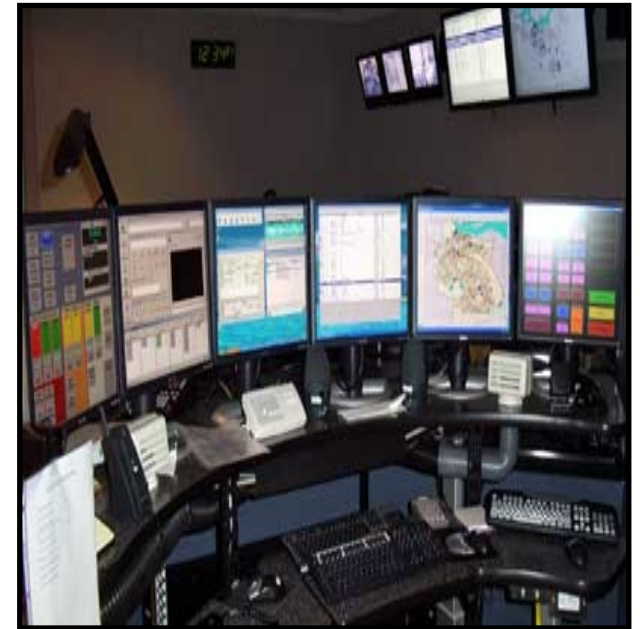
Final Thoughts

- **Role of community to detect and alert**

- **Enemy TTPs are evolving … watch for diversion**

- **Gaining full understanding of situation takes time**

  - **Chaos will be present**

  - **Sense of urgency and patience are necessary**

- **Response and security are priorities**